# Major Subsidiaries and Affiliates

As of March 29, 2012

## Domestic

### CONSOLIDATED SUBSIDIARIES

| Company | Capital | Voting shares | Business outline |
|---|---|---|---|
| Lion Engineering Co., Ltd.<br>www.lion-eng.co.jp | ¥100 million | 100.0% | Construction contracting |
| Lion Chemical Co., Ltd. | ¥7,800 million | 100.0% | Manufacture and marketing of surfactants, detergents, and raw materials for diverse industrial products |
| Lion Cordial Support Co., Ltd.<br>www.lion-cordial-s.co.jp | ¥20 million | 100.0% | Human resources services |
| Lion Dental Products Co., Ltd.<br>www.lion-dent.com | ¥10 million | 100.0% | Marketing of oral care products for dentists |
| Lion Trading Co., Ltd.<br>www.lion-shoji.co.jp | ¥240 million | 100.0% | Marketing of pet supplies |
| Lion Hygiene Co., Ltd.<br>www.lionhygiene.co.jp | ¥300 million | 100.0% | Manufacture and marketing of institutional-use kitchen cleaners, etc. |
| Lion Packaging Co., Ltd. | ¥180 million | 100.0% | Manufacture and marketing of household products and insecticide, etc. |
| Lion Business Service Co., Ltd. | ¥490 million | 100.0% | Real estate rental, dealing, and brokerage; and management of employee welfare facilities |
| Lion Field Marketing Co., Ltd. | ¥50 million | 100.0% | Sales promotion related activities |
| Lion Logistics Service Company, Ltd. | ¥40 million | 100.0% | Shipping and warehousing |
| Ipposha Oil Industries Co., Ltd.<br>www.ipposha.com | ¥200 million | 100.0% | Manufacture and marketing of surfactants, etc. |

### EQUITY-METHOD AFFILIATES

| Company | Capital | Voting shares | Business outline |
|---|---|---|---|
| Lion Akzo Co., Ltd.<br>www.lionakzo.co.jp | ¥1,000 million | 50.0% | Manufacture and marketing of fatty acid nitrogen derivatives, etc. |
| Lion Idemitsu Composites Co., Ltd.<br>www.ilcc.co.jp | ¥100 million | 50.0% | Manufacture and marketing of special compound resins |

### PUBLIC INTEREST INCORPORATED FOUNDATION

| Name | Activity outline |
|---|---|
| The Lion Foundation for Dental Health<br>www.lion-dent-health.or.jp | Activities to promote good oral care habits |

# Overseas

## CONSOLIDATED SUBSIDIARIES

| Location | Company | Capital | Voting shares |
|---|---|---|---|
| Hong Kong | Lion Corporation (Hong Kong) Ltd.<br>Room 2101, 21F., 101 King's Rd.,<br>North Point, Hong Kong<br>Tel: +852-2571-5022 | HK$12,000 thousand | 100.0% |
| Singapore | Lion Corporation (Singapore) Pte. Ltd.<br>221 Kallang Bahru, Lion Building, Singapore 339349<br>Tel: +65-6296-6122<br>www.lioncorp.com.sg | S$9,000 thousand | 100.0% |
| Malaysia | Lion Eco Chemicals Sdn. Bhd.<br>PLO116, Jalan Rumbia 1, Tanjung Langsat Industrial Complex,<br>81700 Pasir Gudang, Johor, Malaysia<br>Tel: +60-7-255-1224 | M$177,000 thousand | 100.0% |
| China | Lion Daily Necessities Chemicals (Qingdao) Co., Ltd.<br>No. 336 Taihangshan Road, Qingdao Economic and<br>Technical Development Zone, Qingdao City, China #266555<br>Tel: +86-532-8689-7122/5858<br>www.chinalion.cn | ¥723 million | 100.0% |
| South Korea | CJ Lion Corporation<br>11th Floor, Chungjeong Tower, 464, Chungjeong-ro 3-ga,<br>Seodaemun-gu, Seoul, Korea 120-723<br>Tel: +82-2-6363-1114<br>www.cjlion.net | ₩5,000,000 thousand | 81.0% |
| Taiwan | Lion Chemical Industry (Taiwan) Co., Ltd.<br>50, Sec. 3, Chengtai Rd., Wugu Dist.,<br>New Taipei City 24843, Taiwan<br>Tel: +886-2-2291-1140~3<br>www.lion-corp.com.tw/lioncorp/index1.php | NT$218,150 thousand | 53.8% |
| Thailand | Lion Corporation (Thailand) Ltd.<br>666 Rama 3 Rd., Bangpongpang, Yannawa,<br>Bangkok 10120, Thailand<br>Tel: +66-2-294-0191<br>www.lion.co.th | BT300,000 thousand | 51.0% |

## EQUITY-METHOD AFFILIATES

| Location | Company | Capital | Voting shares |
|---|---|---|---|
| Malaysia | Southern Lion Sdn. Bhd.<br>3, Jalan Firma 2, Tebrau Industrial Estate,<br>81100 Johor Bahru, Johor, Malaysia<br>Tel: +60-7-354-6042<br>www.southernlion.com.my | M$22,000 thousand | 50.0% |
| Indonesia | P.T. Lion Wings<br>Jalan Inspeksi, Cakung Drain Timur No. 1,<br>Jakarta Timur 13910, Indonesia<br>Tel: +62-21-4682-6566<br>www.lionwings.com | Rp64,062 million | 48.0% |